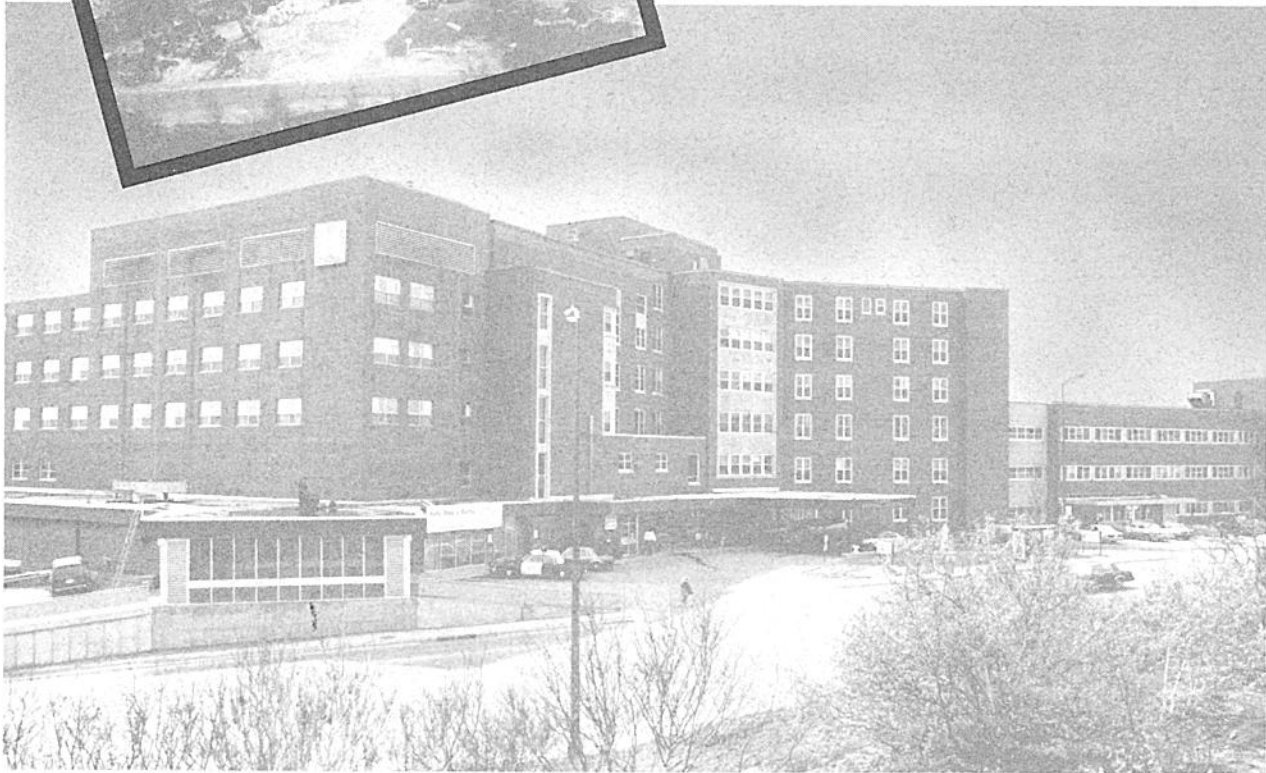
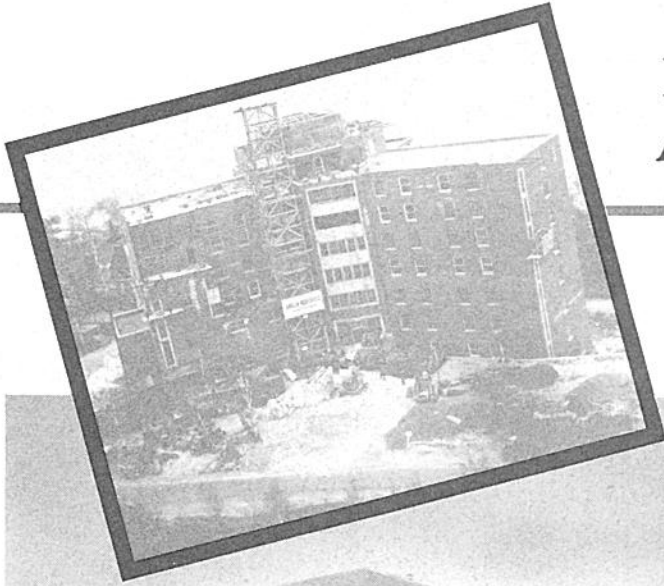




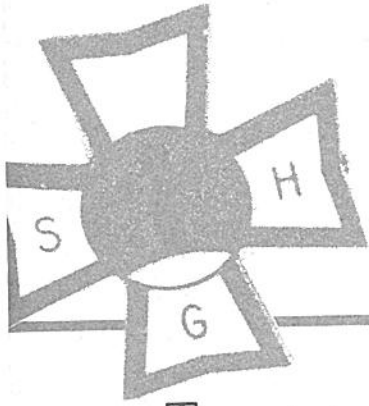
1989/90 Annual Report



SUDBURY GENERAL HOSPITAL

OF THE IMMACULATE HEART OF MARY

Always there to Care.



Message from the General Superior

Sisters of St. Joseph of Sault Ste. Marie

This marks the Fortieth anniversary of the opening of the Sudbury General Hospital and so it is a milestone from which to take a more comprehensive view of its historical development. It is in this context that I, on behalf of the Congregation of Sisters of St. Joseph, bring greetings to you as you gather for this Annual Meeting.

During the history of this Hospital, its capacity went from two hundred active treatment beds to an all time high of three hundred and sixty. In the last forty years, there have been eight Chief Executive Officers and literally hundreds of Board members who have grappled with the day-to-day challenges of operating so comprehensive a facility. The donated services of the Board members, had they been calculated in monetary terms over the years, would long since have entered the realm of impossible costs!

While health care today is different in many ways from forty years ago, some aspects seem never to change. We have the perennial problem of escalating costs coupled with Ministry insistence on budget restraints. Every advance in medicine prolongs life for more people and creates the serious social concern of providing adequate geriatric care. Whatever the challenge, the Administration, Board and staff of this health care facility remained undaunted. Always, the philosophy of reverence for life, respect for the dignity and equality of all people, the desire to alleviate suffering and the acceptance of the inevitability and sacredness of death has permeated every dimension of health care at the Sudbury General.

General Council of the Sisters of St. Joseph

Sister Nora Mullen
Sister Catherine Singbush
Sister Margaret Vezina
Sister Mildred Ratchford
Sister Jacqueline O'Brien
Sister Marilyn Duff
Sister Elizabeth Mitchell

General Superior
Ass't General Superior
Councillor
Councillor
Councillor
General Treasurer
General Secretary



In the eight years that I have been directly associated with the administration of this hospital, there have been dramatic breakthroughs in medicine and shifts in service from within the facility to a variety of outreach programmes. Your creative ventures this year - the Eating Disorders Programme and the Psychogeriatric Programme - addressed the use of holistic and preventative medicine as well as the challenge presented by increased life expectancy and its demand for care of an aging population.

We extend our gratitude and congratulations for what has been accomplished during this past year to the board members, physicians, staff and volunteers of this hospital. In particular, we thank the Board Chairperson, Mr. Stephen O'Neill and the present Chief Executive Officer, Sister Winnifred McLoughlin for their generous service and expertise in maintaining the fine record of the Sudbury General Hospital of the Immaculate Heart of Mary.

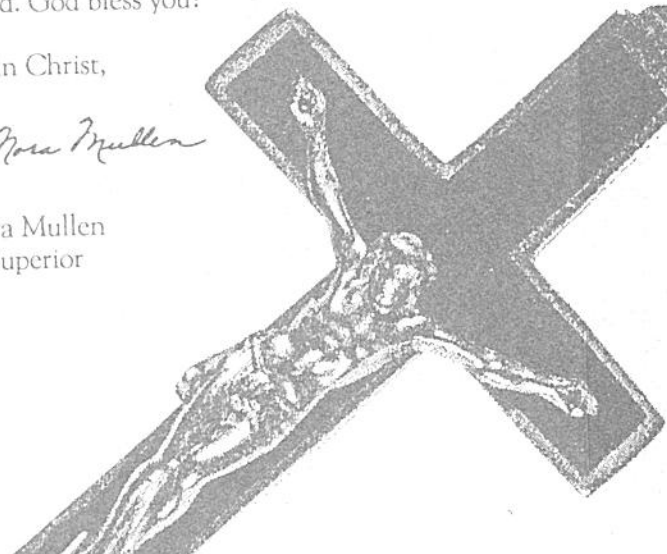
As I complete my term as General Superior of the Sisters of St. Joseph, I wish to assure you that the newly elected Administration of the Congregation will continue to participate in this great endeavour which you share with us, with the same confidence and appreciation that has been ours.

As you begin the next decade of service which will lead to the golden anniversary of this facility and a new millennium for all people, your record of providing excellent health care in the Catholic tradition, will provide both your satisfaction and your reward. God bless you!

Sincerely in Christ,

Sister Nora Mullen

Sister Nora Mullen
General Superior





Annual Report of the Chairman of the Board of Directors

As we move into the Sudbury General Hospital's Fortieth Anniversary of service to this community, and forward into a new decade, much closer to the year 2000, it is only fitting that we reflect upon the highlights of our last year before looking ahead to catch a glimpse of the future. In thinking about the past year there are two themes that emerge: Program and equipment advances, and team work. In November, we took delivery of our new CT scanner and, along with the Sudbury Memorial Hospital, finalized arrangements for the development of our joint, computerized, integrated, patient information system. It is expected that the first stage of this computerization project will come on line by the fall of 1990. In addition, the past year marked the official opening of our new Clinton Street Clinic, in which we are able to offer community based programs in psychogeriatrics, community mental health services, and eating disorders.

As notable as these programs and equipment advances may appear, it is, I think, the advances in team work along with a broader level of co-operation throughout all areas of the hospital that best characterize our past year. An excellent example of this co-operation is demonstrated by the improvements made in bed utilization and in monitoring of the length of stay. Our nursing, medical staff and administration should be congratulated for the co-operative approach taken with respect to these two critical issues. Appreciation must also be extended to all of our Managers for contributing to this process.

The efforts of our Public Relations Fund-Raising Committee, in doubling its fund-raising goal over a period of eighteen months,

also illustrates the results that can be obtained through co-operation and co-ordination.

It is clear that as we move into the new decade, increased co-operation will continue to be essential among members of our board, medical staff, hospital staff and administration. Changes in the delivery of health care and changes emanating from the Ministry of Health require that we band together in order to develop the hospital's fullest potential.

Although the Ministry of Health has prioritized emergency and trauma care, we have yet to receive their approval to carry out the much needed ex-

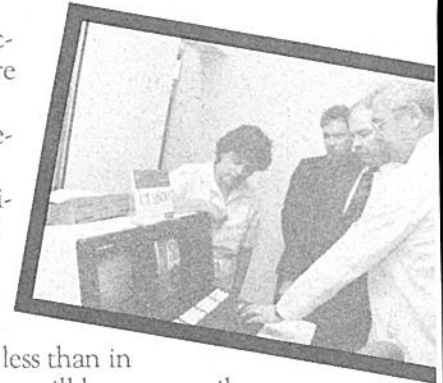
pansion of our emergency department, diagnostic and critical care facilities and operating rooms to ensure our ability to provide this needed service. Expansion is required if our hospital is to continue to serve not only the needs of this community but the needs of many residents of Northeastern Ontario. We must actively pursue all avenues in the year ahead with a view to obtaining the necessary approvals for this project.

Our three year accreditation will expire in 1991 and a joint effort will again be required by our board, administration, medical and hospital staff in order to prepare for this process. The challenges for the year 1990 will be no less than in previous years but they will be more easily met if we continue to emphasize the theme of co-operation and team work in all that we do.

My sincere appreciation to my fellow Board Members, Sister Winnifred and her Management Team, Dr. Grosso, Dr. Parraga, the Medical Advisory Committee, physicians and all of the hospital personnel for your continued support and co-operation.

All of which is respectfully submitted,

J. Stephen O'Neill
Chairman, Board of Directors



J.S. O'Neill
P.J. Ryan
J.H. Coghlan
Dr. R. Parraga (Effective Feb/90)
Sister W. McLoughlin
Sister S. Anderson
Mrs. M. Bernardi
G.A. Bouchard
D.J. Bronicheski
F.G. Burchell
Reverend A. Caruso
A.L. Cruthers
Mrs. A. Ducharme
J.M. Fragoneni

Bishop Marcel Gervais (until Jan/90)
J. Griffin
Dr. R. Grosso (until Jan/90)
Mrs. M. Hill
Dr. C. Kealy (Effective Jan/90)
Sister Anne Keenan
R.B.M Keenan
G.O. Machum
Bishop Jean Louis Plouffe (Effective Jan/90)
Dr. E. Pommier
F.B. Ricard
Dr. L. Thorsteinson (until Dec/89)
Dr. J. Sturtridge
W.C. Wilson

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