



Health Sciences North
Horizon Santé-Nord

Supplementary Financial Schedules

Year ended March 31, 2014, with comparative figures for 2013 (000's)

Note:

These supplementary financial schedules are unaudited, prepared by HSN management and are for information purposes only.

These supplementaries provide additional information relating to the March 31, 2014 audited financial statements.

Release Date: June 19, 2014

HEALTH SCIENCES NORTH

Statement of Operations

(unaudited)

Year ended March 31, 2014, with comparative figures for 2013 (000's)



Health Sciences North
Horizon Santé-Nord

| | | 2014 Budget | 2014 Actual | 2013 Actual |
|--|-------------|----------------|----------------|----------------|
| Revenue: | | | | |
| NELHIN/MOHLTC (1) | Schedule 1 | \$ 293,824 | \$ 292,454 | \$ 301,834 |
| Cancer Care Ontario | Schedule 2 | 47,776 | 52,014 | 35,416 |
| Patient Services | Schedule 3 | 32,193 | 31,653 | 29,681 |
| Other | Schedule 4 | 27,217 | 29,848 | 28,264 |
| Specifically funded programs | Schedule 5 | 27,440 | 28,326 | 27,161 |
| Amortization - deferred capital contributions | | 11,400 | 8,549 | 9,607 |
| Total Revenues | | 439,850 | 442,844 | 431,963 |
| Expenses: | | | | |
| Salaries and wages | Schedule 6 | 202,103 | 202,169 | 198,868 |
| Employee benefits | Schedule 7 | 55,851 | 57,670 | 56,159 |
| Medical staff remuneration | Schedule 8 | 26,035 | 26,908 | 26,650 |
| Supplies and other | Schedule 9 | 57,116 | 58,030 | 55,878 |
| Medical and surgical | Schedule 10 | 31,349 | 30,757 | 28,339 |
| Drugs | Schedule 11 | 16,565 | 18,979 | 18,223 |
| Specifically funded programs | Schedule 5 | 27,440 | 28,581 | 27,500 |
| Amortization - equipment | | 21,451 | 18,196 | 18,635 |
| Total Expenses | | 437,910 | 441,290 | 430,252 |
| Operating Margin | | 1,940 | 1,554 | 1,711 |
| % of Total Expenses | | 0.4% | 0.4% | 0.4% |
| Working capital relief funding | | - | 19,312 | - |
| Excess of revenue over expenses before undernoted | | 1,940 | 20,866 | 1,711 |
| Amortization - buildings | | (11,040) | (10,312) | (10,723) |
| Amortization - capital contributions for buildings | | 9,100 | 9,190 | 9,138 |
| Net Amortization- buildings | | (1,940) | (1,122) | (1,585) |
| Excess of revenue over expenses | | - | 19,744 | 126 |
| % of Total Expenses | | 0.0% | 4.5% | 0.0% |

(1) - North East Local Health Integrated Network/ Ministry of Health and Long Term Care

HEALTH SCIENCES NORTH

Schedule 1 - NELHIN/MOHLTC Revenue

(unaudited)

Year ended March 31, 2014, with comparative figures for 2013 (000's)



| | 2014 Budget | 2014 Actual | 2013 Actual |
|---|-------------------|-------------------|-------------------|
| Base and One Time Funding | \$ 238,003 | \$ 237,126 | \$ 253,502 |
| Ontario Renal Network - Dialysis | Note 1 | - | 12,323 |
| Volume Based Procedures | Note 2 | 46,458 | 27,011 |
| Physician and Medical Staff funding | Note 3 | 4,679 | 4,807 |
| Teaching operational and infrastructure | | 4,191 | 4,191 |
| Total | \$ 293,824 | \$ 292,454 | \$ 301,834 |
| Variance to Budget | - | -\$ 1,370 | 0% |
| Variance to Prior Year | | -\$ 9,380 | -3% |

Note 1 - Funding for the Dialysis program was transferred from the MOHLTC to Cancer Care Ontario in 13/14.

Note 2 - Volume based funding for specified procedures relating to Cardiac Surgery, Catherization Laboratory procedures, Orthopaedics (Revision Hips & Knees), Stroke, Congestive Heart Failure, and Chronic Obstructive Pulmonary Disease.

Note 3 - Physician & Medical Staff funding includes Hospital On Call Payments, Alternate Payment Plans, Trauma Team Leader, Paediatrics Stabilization and Pathologist arrangements.

HEALTH SCIENCES NORTH

Schedule 2 - Cancer Care Ontario

(unaudited)

Year ended March 31, 2014, with comparative figures for 2013 (000's)



Health Sciences North
Horizon Santé-Nord

| | | 2014 Budget | 2014 Actual | 2013 Actual |
|----------------------------------|--------|------------------|------------------|------------------|
| Operating funding | Note 1 | \$ 25,625 | \$ 25,771 | \$ 24,881 |
| New Drug funding | Note 2 | 4,465 | 6,685 | 5,041 |
| Ontario Breast Screening Program | Note 3 | 495 | 443 | 581 |
| Ontario Renal Network - Dialysis | Note 4 | 16,095 | 16,650 | 1,541 |
| Wait time and Other | | 1,096 | 2,465 | 3,372 |
| Total | | \$ 47,776 | \$ 52,014 | \$ 35,416 |
| | | - | - | - |
| Variance to Budget | | | \$ 4,238 | 9% |
| Variance to Prior Year | | | \$ 16,598 | 47% |

Note 1- Funding for the base operations of the Northeast Cancer Centre (NECC) is provided directly by Cancer Care Ontario (CCO).

Note 2- CCO provides funding for specific qualifying drug treatments.

Note 3- CCO provides funding to operate the Ontario Breast Screening Program located at the Sudbury Outpatient Centre.

Note 4- CCO provides funding for Chronic Kidney Disease which was transferred from the MOHLTC in 13/14.

HEALTH SCIENCES NORTH

Schedule 3 - Patient Services

(unaudited)

Year ended March 31, 2014, with comparative figures for 2013 (000's)



Health Sciences North
Horizon Santé-Nord

| | | 2014 Budget | 2014 Actual | 2013 Actual |
|------------------------|--------|------------------|------------------|------------------|
| OHIP Revenue | Note 1 | \$ 18,174 | \$ 18,549 | \$ 17,150 |
| Patient Accommodation | Note 2 | 7,344 | 6,703 | 6,072 |
| Self-pay | Note 3 | 3,287 | 2,945 | 2,818 |
| Workers Compensation | Note 4 | 3,288 | 3,133 | 3,119 |
| Co-payments and other | | 100 | 323 | 522 |
| Total | | \$ 32,193 | \$ 31,653 | \$ 29,681 |
| Variance to Budget | | - | -\$ 540 | -2% |
| Variance to Prior Year | | | \$ 1,972 | 7% |

Note 1 - The hospital is funded through OHIP for tests performed and is comprised of two components. The Professional component represents the reimbursement of costs to the Physician while the Technical component represents the reimbursement of direct costs of the hospital.

Note 2 - Billings to patients or their insurance company to cover the per diem rate for a semi-private/private bed accommodation or hospital stay.

Note 3 - Billings to patients for procedures or tests that are uninsured procedures or tests.

Note 4 - WSIB revenue earned for referred-in patients covered by the WSIB program.

HEALTH SCIENCES NORTH

Schedule 4 - Other Income

(unaudited)

Year ended March 31, 2014, with comparative figures for 2013 (000's)



| | | 2014 Budget | 2014 Actual | 2013 Actual |
|---|----------|------------------|------------------|------------------|
| Shared Service Arrangements | | | | |
| IT- Special Projects | Note 1 | \$ 568 | \$ 1,007 | \$ 514 |
| IT - NEON, PACS, NEODIN | Note 2 | 3,394 | 5,443 | 4,260 |
| IT - Marketed Services (PACS, NEODIN) | Note 2 | 1,624 | 2,411 | 1,535 |
| Facilities Management and Food Services (NEMHC) | Note 3 | 2,281 | 2,338 | 2,486 |
| Facilities - Food Services (NEMHC, SJCCC) | Note 3 | 217 | 246 | 370 |
| Plant Operations (NECC) | Note 3 | 513 | 629 | 453 |
| Reimbursable Drugs | Note 4 | 3,180 | 2,756 | 3,649 |
| Commercial Services | | | | |
| Parking | Note 5 | 3,346 | 3,295 | 3,197 |
| Retail Food Services | | - | - | 60 |
| North Eastern Cancer Centre | Note 6 | 2,443 | 2,416 | 2,221 |
| Ambulatory Care Clinics | Note 7 | 120 | 297 | 893 |
| Laboratory Services | Note 8 | 1,390 | 1,301 | 1,222 |
| Other | | | | |
| Admin Cost recoveries & charges | Note 9.1 | 1,565 | 1,832 | 1,833 |
| Facilities Cost recoveries & charges | Note 9.2 | 1,259 | 1,322 | 1,308 |
| Third party billings | Note 9.3 | 1,787 | 2,000 | 2,052 |
| Outpatient Clinics | Note 9.4 | 665 | 1,230 | 1,278 |
| Interest | Note 9.5 | 400 | 257 | 166 |
| Miscellaneous recoveries | Note 9.6 | 2,465 | 1,068 | 767 |
| Total | | \$ 27,217 | \$ 29,848 | \$ 28,264 |
| Variance to Budget | | - | \$ 2,631 | \$ 7,084 |
| Variance to Prior Year | | | \$ 1,584 | -\$ 1,198 |

Note 1 - IT Special Projects include separate funding for regional Information Technology initiatives. These projects are funded through various sources such as Community Care Information Management (CCIM), North East LHIN (NEHLIN) and various North Eastern Hospital facilities.

Note 2 - Information Technology - North Eastern Ontario Network (NEON) is a consortium of 27 health care partners/customers serving residents of North-eastern Ontario. The consortium shares an electronic health record, which paves the way for data accessibility so health care providers can better serve their patients. Funding is provided through a shared service agreement by each NEON partner. PACS and NEODIN are also related to regional share services agreement to support the sharing of Picture Archiving and Diagnostic Imaging between hospitals.

Note 3- Facilities Management revenues are mainly generated from shared service level agreements relating to the provision of Food Services, Housekeeping and Plant Maintenance with other hospitals.

Note 4 - Reimbursable Drugs are funded by the MOHLTC mainly relate to Dialysis drug treatments.

Note 5 - Parking revenue is the total funds generated from the hospital's parking lots. Related costs to operate the parking lot are not reflected in the gross total revenue.

Note 6- North East Cancer Centre other revenues are mainly attributed to self pay revenue from drugs, medical supplies, dental clinic services and the breast clinic.

Note 7 - Ambulatory clinic revenue relates to uninsured medical supplies for outpatients of various programs.

Note 8 - Laboratory Services revenues are mainly earned from chemistry, hematology, pathology, microbiology and immunology tests referred-in from other hospitals.

Note 9.1- Admin charges & recoveries include the recovery of costs provided by administrative support departments to external and specifically funded. programs

Note 9.2- Facilities charges include the recovery of costs to external parties.

Note 9.3- Third party billings include recovery of costs to external parties for programs such as Rehab, Bio Medical Engineering, Medical Imaging.

Note 9.4- Outpatient Clinic billings include recovery of costs to external parties for various outpatient clinics.

Note 9.5- Interest represents income earned on cash during the fiscal year.

Note 9.6- Miscellaneous revenue includes a variety of cost recoveries, charges and billings.

HEALTH SCIENCES NORTH

Schedule 5 - Specifically Funded Programs

(unaudited)

Year ended March 31, 2014, with comparative figures for 2013 (000's)



Health Sciences North
Horizon Santé-Nord

| | | 2014 Budget | 2014 Actual | 2013 Actual |
|---|--------|------------------|------------------|------------------|
| Revenues | | | | |
| Community Mental Health Programs | Note 1 | \$ 20,565 | \$ 20,589 | \$ 19,933 |
| Paramedic Base Hospital | Note 3 | 1,543 | 1,660 | 1,729 |
| Children's Treatment Centre | Note 4 | 1,611 | 1,798 | 1,626 |
| Infant Development | Note 4 | 651 | 651 | 652 |
| School Health | | 595 | 608 | 631 |
| Research programs | Note 2 | 157 | 657 | 432 |
| Integrated Services for Northern Children | Note 4 | 420 | 443 | 420 |
| French Language Services | | 229 | 218 | 220 |
| Others | | 1,669 | 1,702 | 1,518 |
| Total | | \$ 27,440 | \$ 28,326 | \$ 27,161 |
| Variance to Budget | | - | \$ 886 | 3% |
| Variance to Prior Year | | | \$ 1,165 | 4% |
| Expenses | | | | |
| Community Mental Health Programs | | \$ 20,565 | \$ 20,583 | \$ 19,902 |
| Paramedic Base Hospital | | 1,543 | 1,664 | 1,729 |
| Children's Treatment Centre | | 1,611 | 1,799 | 1,627 |
| Research programs | | 157 | 902 | 767 |
| Infant Development | | 651 | 651 | 652 |
| School Health | | 595 | 608 | 641 |
| Integrated Services for Northern Children | | 420 | 443 | 420 |
| French Language Services | | 229 | 229 | 228 |
| Others | | 1,669 | 1,702 | 1,534 |
| Total | | \$ 27,440 | \$ 28,581 | \$ 27,500 |

Note 1 -The Community Mental Health & Addictions Program serve clients on an outpatient basis who have serious mental illness, experiencing psychological crisis, substance use and gambling issues, or have concurrent disorders (mental health addictions).

Note 2 - Research is focused on a variety of priority health issues funded by federal and provincial grants and a variety of other funding agencies.

Note 3 - The Paramedical Base Hospital provides medical direction and advice to ambulance based pre-hospital emergency health care providers within a broad based, multi-disciplinary, emergency health services system.

Note 4 - Ministry of Community and Social Services funding to support children/infant development programs.

HEALTH SCIENCES NORTH

Schedule 6 - Salaries and Wages

(unaudited)

Year ended March 31, 2014, with comparative figures for 2013 (000's)



Health Sciences North
Horizon Santé-Nord

| | 2014 Budget | 2014 Actual | 2013 Actual |
|---|-------------------|-------------------|-------------------|
| Worked (regular and purchased services) | \$ 171,597 | \$ 167,424 | \$ 162,549 |
| Vacation Benefits | 13,979 | 13,735 | 13,451 |
| Overtime | 3,370 | 4,705 | 5,926 |
| Sick Time | 3,730 | 6,467 | 5,735 |
| Other Benefits (Orientation, Education, etc.) | 9,427 | 9,838 | 11,207 |
| Total | \$ 202,103 | \$ 202,169 | \$ 198,868 |
| | | 1.7% | |
| Average Rate: | - | - | - |
| Average Hourly Rate | \$ 36.87 | \$ 36.56 | \$ 35.59 |
| Total | | | |
| % increase over prior year | | 2.7% | |
| FTEs: | 2,812 | 2,835 | 2,866 |
| | | -1.1% | |
| By Functional Grouping (\$000's): | | | |
| Clinical Programs | \$ 142,219 | \$ 142,219 | \$ 137,929 |
| Clinical Support Programs | 35,879 | 35,879 | 36,065 |
| Corporate Support | 24,005 | 24,071 | 21,791 |
| Sub Total | \$ 202,103 | \$ 202,169 | \$ 195,785 |
| | | 3.3% | |
| Sudbury Outpatient Centre (ALC) | - | - | 3,083 |
| Total | \$ 202,103 | \$ 202,169 | \$ 198,868 |
| | | 1.7% | |
| By Functional Grouping (FTE's): | | | |
| Clinical Programs | 1,828 | 1,863 | 1,859 |
| Clinical Support Programs | 325 | 324 | 325 |
| Corporate Support | 659 | 648 | 645 |
| Sub Total | 2,812 | 2,835 | 2,829 |
| | | 0.2% | |
| Sudbury Outpatient Centre (ALC) | - | - | 37 |
| Total | 2,812 | 2,835 | 2,866 |
| | | -1.1% | |

HEALTH SCIENCES NORTH

Schedule 7 - Employee Benefits

(unaudited)

Year ended March 31, 2014, with comparative figures for 2013 (000's)



Health Sciences North
Horizon Santé-Nord

| | | 2014 Budget | 2014 Actual | 2013 Actual |
|---------------------------------|--------|------------------|------------------|------------------|
| Statutory benefits | Note 1 | \$ 33,947 | \$ 34,313 | \$ 32,683 |
| WSIB NEER | | - | 625 | 561 |
| In lieu | Note 2 | 10,296 | 10,610 | 10,298 |
| Insured benefits | Note 3 | 10,139 | 9,831 | 9,741 |
| Post-employment benefits | | 1,469 | 2,291 | 2,097 |
| Sub-total | | 55,851 | 57,670 | 55,380 |
| Sudbury Outpatient Centre (ALC) | | - | - | 779 |
| Total | | \$ 55,851 | \$ 57,670 | \$ 56,159 |

Benefits as a % of Salary and Wages:

| | | | |
|---------------------------------|--------------|--------------|--------------|
| Statutory benefits | 16.8% | 17.3% | 17.0% |
| In lieu | 5.1% | 5.2% | 5.3% |
| Insured benefits | 5.0% | 4.9% | 5.0% |
| Post-employment benefits | 0.7% | 1.1% | 1.1% |
| Sub total | 27.6% | 28.5% | 28.3% |
| Sudbury Outpatient Centre (ALC) | 0.0% | 0.0% | 25.3% |
| Total | 27.6% | 28.5% | 28.2% |

Note 1- Statutory Benefits include CPP, EI, HOOP, and WSIB.

Note 2- Amounts paid to part time staff in lieu of benefits (HOOPP, health/dental plans, life insurance, etc.)

Note 3- Insured benefits includes the hospitals benefit share of HOODIP, EHC, drugs, dental, HOOGLIP and Group Life.

HEALTH SCIENCES NORTH

Schedule 8 - Medical Staff Remuneration

(unaudited)

Year ended March 31, 2014, with comparative figures for 2013 (000's)



Health Sciences North
Horizon Santé-Nord

| | | 2014 Budget | 2014 Actual | 2013 Actual |
|---------------------------------------|--------|------------------|------------------|------------------|
| Ministry Funded Agreements | Note 1 | \$ 5,028 | \$ 4,989 | \$ 5,015 |
| Fee for service | Note 2 | 12,393 | 13,657 | 12,870 |
| Remunerations managed by the Hospital | Note 3 | 8,614 | 8,262 | 8,493 |
| Sub-total | | \$ 26,035 | \$ 26,908 | \$ 26,378 |
| Sudbury Outpatient Centre (ALC) | | - | - | 272 |
| Total | | \$ 26,035 | \$ 26,908 | \$ 26,650 |
| Variance to Budget | | - | \$ 873 | 3% |
| Variance to Prior Year | | | \$ 258 | 1% |

Note 1- Ministry funded Agreements include physician Alternate Payment Plans, Hospital on Call, Trauma Team Leader, Critical Care Response Team and Paediatric Stabilization remunerations

Note 2- Fee for Service includes remunerations for services provided by physicians relating to Medical Imaging, Cardiodiagnostics, Laboratory and Hospitalists

Note 3- Remunerations managed by the hospital include contractual arrangements with physicians within Pathology, Medical Imaging, Laboratory, Dialysis, Oncology, Psychiatrics, Orphan Outpatient and other programs.

HEALTH SCIENCES NORTH

Schedule 9 - Supplies and Others

(unaudited)

Year ended March 31, 2014, with comparative figures for 2013 (000's)



Health Sciences North
Horizon Santé-Nord

| | 2014 Budget | 2014 Actual | 2013 Actual |
|---------------------------------|------------------|------------------|------------------|
| Equipment maintenance | | | |
| Bio Medical Engineering | \$ 3,929 | \$ 3,975 | \$ 3,954 |
| Plant operations & maintenance | 1,927 | 1,706 | 1,451 |
| Information Technology Services | 2,911 | 2,823 | 2,458 |
| Others | 3,736 | 3,726 | 3,466 |
| General supplies, sundry | 11,507 | 10,945 | 9,988 |
| Utilities | 6,109 | 6,383 | 6,586 |
| Housekeeping, laundry | 3,324 | 4,328 | 3,642 |
| Dietary supplies | 1,940 | 1,835 | 2,232 |
| Contract service management | 7,588 | 8,370 | 8,281 |
| Insurance | 2,687 | 2,727 | 2,753 |
| Laboratory supplies | 2,786 | 3,056 | 2,745 |
| Imaging supplies | 1,913 | 1,931 | 1,748 |
| Building Repairs | 551 | 196 | 351 |
| Equipment (minor) | 1,885 | 1,740 | 1,204 |
| Professional services | 950 | 1,141 | 1,004 |
| Office Supplies | 1,949 | 1,904 | 1,898 |
| Other | 1,424 | 1,244 | 953 |
| Sub-total | \$ 57,116 | \$ 58,030 | \$ 54,714 |
| Sudbury Outpatient Centre (ALC) | - | - | 1,164 |
| Total | \$ 57,116 | \$ 58,030 | \$ 55,878 |
| Variance to Budget | | \$ 914 | 2% |
| Variance to Prior Year | | \$ 2,152 | 4% |

HEALTH SCIENCES NORTH

Schedule 10 - Medical and Surgical

(unaudited)

Year ended March 31, 2014, with comparative figures for 2013 (000's)



Health Sciences North
Horizon Santé-Nord

| | 2014 Budget | 2014 Actual | 2013 Actual |
|----------------------------------|------------------|------------------|------------------|
| Operating Rooms | \$ 12,267 | \$ 14,036 | \$ 13,182 |
| Dialysis Program | 3,277 | 3,570 | 3,418 |
| Cardiac Catherization Laboratory | 3,770 | 3,255 | 3,411 |
| Perfusion | 4,544 | 2,974 | 2,104 |
| Angiography | 916 | 1,107 | 787 |
| Medical inpatient units | 781 | 812 | 854 |
| Ophthalmology | 747 | 702 | 714 |
| Other | 5,047 | 4,301 | 3,816 |
| Sub-total | \$ 31,349 | \$ 30,757 | \$ 28,286 |
| Sudbury Outpatient Centre (ALC) | - | - | 53 |
| Total | \$ 31,349 | \$ 30,757 | \$ 28,339 |

Variance to Budget

-\$ 592 -2%

Variance to Prior Year

\$ 2,418 9%

HEALTH SCIENCES NORTH

Schedule 11 - Drugs

(unaudited)

Year ended March 31, 2014, with comparative figures for 2013 (000's)



Health Sciences North
Horizon Santé-Nord

| | 2014 Budget | 2014 Actual | 2013 Actual |
|---|------------------|------------------|------------------|
| Funded Drug Programs | | | |
| North East Cancer Centre New Drug Program | \$ 4,465 | \$ 6,685 | \$ 5,041 |
| Dialysis (Reimbursable drugs) | 2,286 | 2,145 | 2,469 |
| Cardiac Catherization Laboratory | 855 | 569 | 722 |
| Other | 816 | 623 | 460 |
| Total Funded Drug Programs | \$ 8,422 | \$ 10,022 | \$ 8,692 |
| North East Cancer Centre Program | 962 | 661 | 1,017 |
| Drug Procurement Distribution | 7,181 | 8,296 | 8,372 |
| Sub-total | \$ 16,565 | \$ 18,979 | \$ 18,081 |
| Sudbury Outpatient Centre (ALC) | - | - | 142 |
| Total | \$ 16,565 | \$ 18,979 | \$ 18,223 |